Appointment of Secretary of State
Members to National Park Authorities
and Area of Outstanding Natural
Beauty (AONB) Conservation Boards

Briefing pack for applicants
Closing Date: Extended to Noon on 16 April 2018
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Ministerial message to candidates

Dear Candidate

Thank you for your interest in becoming a Secretary of State appointed member of a National Park Authority and/or Area of Outstanding Natural Beauty (AONB) Conservation Board.

I am looking for a wide range of passionate and committed individuals who want to help shape the strategic direction of our National Park Authorities and AONB Conservation Boards. As a Secretary of State appointed member, you will have the opportunity to help conserve and enhance our most treasured landscapes now and for future generations. I welcome applications from people who have a clear understanding of land management, rural communities, as well as protection and enhancement of the environment.

We have recently released the 25 Year Plan for the Environment, setting out how we will improve the environment over a generation by creating richer habitats for wildlife, improving air and water quality and connecting people with nature.

If you have the knowledge, skills and experience required to contribute to the life of the nation’s National Parks and AONBs and would derive satisfaction from public service, we very much look forward to receiving an application from you.

Lord Gardiner of Kimble
Parliamentary Under Secretary of State for Rural Affairs and Biosecurity
Defra wants Britain to be a great place to live. Our work plays a critical role in the wellbeing of everyone in the country through the creation of healthy environments, a world leading food and farming industry, a thriving rural economy and enhanced protection against floods and animal and plant diseases.

Appointing high-calibre people from diverse backgrounds with relevant skills, knowledge and experience to the boards of our public bodies will help us to ensure that our work is more effective, resilient and accountable.

Equal Opportunities

UK government has a policy of equality of opportunity. We aim to promote equal opportunity policies whereby no one suffers unfair discrimination either directly or indirectly, or harassment, on grounds such as race, colour, ethnic or national origin, sex, gender identity, marital status, disability, sexual orientation, religious beliefs or age.

Diversity

We positively welcome applicants from all backgrounds. All public appointments are made on merit following a fair and open competition as regulated by the Office of the Commissioner for Public Appointments.

Disability

We guarantee to interview anyone with a disability whose application meets the minimum criteria for the post. By ‘minimum criteria’ we mean that you must provide us with evidence in your application which demonstrates that you generally meet the level of competence required for each criterion, as well as meeting any of the qualifications, skills or experience defined as essential. The Cabinet Office is committed to the employment and career development of disabled people (the minimum criteria means the essential competences as set out in the advertisement for the post). To show this we use the Disability Symbol awarded by Jobcentreplus.
There are ten National Parks (including the Broads), and two Area of Outstanding Natural Beauty (AONB) Conservation Boards in England. National Parks and AONBs have been in existence since 1949. That year saw the passing of the National Parks and Access to the Countryside Act, which enabled the designation of National Parks and AONBs in England and Wales. The Countryside and Rights of Way Act 2000 permitted AONBs to form Conservation Boards to aid management, particularly in cases where AONBs cross several administrative boundaries. In 2004, Conservation Boards were created for the Chilterns AONB and Cotswolds AONB.

The landscapes of National Parks and Areas of Outstanding Natural Beauty are protected because of their beautiful countryside, wildlife and cultural heritage. However, our National Parks and Areas of Outstanding Natural Beauty are not wildernesses. People live and work in them. The farms, villages and towns are protected along with the landscape and wildlife. The AONBs take account of the need to safeguard agriculture, forestry and other rural industries and the economic and social needs of local communities. National parks and AONBs welcome visitors and provide opportunities for everyone to enjoy them and learn about their special qualities.

National Parks are administered by individual National Park Authorities. The Chilterns and Cotswolds AONBs are each administered by a Conservation Board. Each National Park Authority/AONB Conservation Board is managed by members and staff. There are typically between 18 and 30 appointed Members who are supported by, and take advice from staff. Members make decisions about what the National Park Authority/AONB Conservation Board should do to deliver its purposes. Members are appointed by Defra’s Secretary of State, local authorities or parish councils.

Staff members carry out the necessary work to run the National Parks/AONBs and support and advise the Members. Staff includes ecologists, rangers, planners and education specialists.

Although Defra works closely with National Park Authorities and the AONB Conservation Boards, they are independent bodies and it is for them to consider how they achieve their statutory purposes; the Secretary of State does not intervene in their day-to-day affairs.

Defra encourages National Park Authorities/AONB Conservation Boards to maximise funding from a full range of sources in order to help deliver their statutory purposes; there are opportunities for National Park Authorities/AONB Conservation Boards to generate commercial and philanthropic income to supplement the grant they receive from Government.

Please see vision statement of the National Parks in Annex A, and the vision statements of the Chilterns and Cotswolds AONB Conservation Boards respectively in Annex B and Annex C.
The statutory purposes of National Park Authorities are to:

i) Conserve and enhance the natural beauty, wildlife and cultural heritage;

ii) Promote opportunities for the understanding and enjoyment of the special qualities of National Parks by the public.

• When National Park authorities carry out these purposes they also have the duty to:
  seek to foster the economic and social well-being of local communities within the National Parks.

• The Broads Authority has an additional purpose of protecting the interests of navigation, and regard is to be had to the needs of agriculture and forestry and the economic and social interests of those who live or work in the Broads

The statutory purposes of AONB Conservation Boards are to:

• Conserve and enhance the natural beauty of the AONB.

• AONB Conservation Boards have purposes to:
  o increase the understanding and enjoyment by the public of the special qualities of the area of outstanding natural beauty
  o increase the understanding and enjoyment by the public of the AONB’s special qualities.

• When conservation boards carry out these purposes they also have the duty to seek to foster the economic and social well-being of local communities within the AONB.
The role and person specification

We are looking to appoint six Secretary of State members to National Park Authorities and seven to AONB Conservation Boards. The vacancies are shown in the table below:

<table>
<thead>
<tr>
<th>National Park Authority</th>
<th>Confirmed appointment vacancies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Broads Authority</td>
<td>1</td>
</tr>
<tr>
<td>North York Moors NPA</td>
<td>1</td>
</tr>
<tr>
<td>Peak District NPA</td>
<td>2</td>
</tr>
<tr>
<td>South Downs NPA</td>
<td>1</td>
</tr>
<tr>
<td>Yorkshire Dales NPA</td>
<td>1</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>AONB Conservation Board</th>
<th>Confirmed appointment vacancies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chilterns CB</td>
<td>1</td>
</tr>
<tr>
<td>Cotswolds CB</td>
<td>6</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>13</strong></td>
</tr>
</tbody>
</table>

The overall role of a Secretary of State member is to contribute to the leadership, scrutiny and direction of the National Park Authority/ Conservation Board and further the statutory purposes of the National Parks/ AONBs. Secretary of State Members are not representative of any organisation or group and have a duty to act in the best interest of Authority/ Conservation Board on which they serve. Certain ineligibility criteria apply to these posts.

The key functions of a Secretary of State member are to:

- Be collectively responsible, with other members, for decisions and ensure the National Park Authority/ AONB Conservation Board furthers its statutory purposes;
- Contribute towards the overall strategic direction of the National Park Authority/AONB Conservation Board through the development of policy, business plans and participation in various activities such as meetings, committees and working groups;
- Scrutinise independently the workings and policies of the National Park Authority/ AONB Conservation Board;
- Approve and monitor programmes to implement the National Park Authority/ AONB Conservation Board policies and plans;
- Influence externally, on behalf of the CB/NPA that is, acting as ambassador; promoting the objectives of the CB/NPA.
- Contribute knowledge and skills and provide advice from the national and local perspective which benefits the National Park Authority/ AONB Conservation Board.

The successful candidates must abide by the Nolan principles of public service (Annex D).
Essential criteria

All applicants must demonstrate the following criteria:

• Understanding of and commitment to the statutory purposes of National Parks/ AONBs;

• Understanding of farming and/or environmental land management* as an essential element in meeting the statutory purposes of the National Park/ AONB;

• Ability to champion the National Park/ AONB, influencing and working collaboratively with a wide range of stakeholders; and

• Ability to think strategically, provide advice, challenge and deliver outcomes in ways which are impartial, creative and focused on finding solutions that take account of local and national priorities.

* Can include water management for candidates applying to the Broads Authority.
Remuneration and time commitment

Appointments are made for a period of up to four years for National Park Authorities and three years for AONB Conservation Boards; these terms may be extended. The appointments are expected to commence in July 2017. Secretary of State members are unpaid but may qualify for specific allowances. An appointee may resign at any time by giving notice in writing to the Secretary of State. The Secretary of State may terminate an appointment under certain conditions; these will be notified to the successful candidate on appointment.

**Broads Authority**

The Broads Authority conducts most of its business meetings at Yare House, 62-64 Thorpe Road, Norwich NR1 1RY. There are many other opportunities for members to become involved in key committees and less formal meetings, site visits and briefings, and this can add up to a commitment of 2-3 days per month. All members qualify for a basic allowance of £1,046 per annum, and there are additional allowances for members who take on certain special responsibilities.

**North York Moors NPA**

A basic allowance of £2,255 per annum is paid to each member. A Special Responsibility Allowance is paid to members undertaking additional roles as defined by the Authority. Members are asked to commit 2–3 days a month to the Authority’s work. The majority of meetings are held at their office in Helmsley, with a few distributed around other venues in the National Park. Travel costs and subsistence allowances can be claimed for the 'authorised duties' of Members of the Board.

**Peak District NPA**

A basic allowance of £1,789 per annum is paid to each member. Members are asked to commit 3-4 days a month, plus reading and preparation time, to the Authority’s work. There are 6 Authority meetings a year and a further 6 training events and workshops. All Members are appointed to be a member of at least one Committee; the amount of time this requires will depend on the appointment so; for example, Planning Committee Members usually meet 24 days a year (all held at Aldern House, Bakewell). Costs incurred in relation to travel and subsistence can be claimed in compliance with the Parks Scheme of Member Allowances. Special Responsibility Allowances are available but it is unusual to receive one in the first year.

**South Downs NPA**

Members of the Authority receive a Basic Allowance of £ 2,950 per year and may claim reimbursement for travel and other expenses incurred on Authority business. Commitment varies according to Committee representation & duties, and is typically up to 4 days per month. Meetings take place at the South Downs Centre, Midhurst West Sussex GU29 9DH. The Authority meets 6 times per year; in addition to Committee representation, working groups, training sessions and workshops.
Remuneration and time commitment cont.

Yorkshire Dales National Park Authority

The current basic allowance is £3,053 per annum, which is payable to each member. A Special Responsibility Allowance is paid to members undertaking additional roles as defined by the Authority. The time commitment for members is 2-3 days per month.

Chilterns AONB Conservation Board

The Chilterns Conservation Board meets three times a year, each time at a different location in the Chilterns area and the Executive and Planning Committees meet 4 times a year each at the Board’s Chinnor offices. In addition there are informal meetings and site visits and Board members are expected to act in an ‘ambassadorial’ role, representing the Chilterns Board to other organisations and media. The time commitment is 6 days per annum minimum, but ideally this would go up to 12 days. A basic £300 allowance is on offer if a board member needs it, this amount increases for additional responsibilities such as chairing a standing committee. Expenses can also be claimed.

Cotswolds AONB Conservation board

A basic allowance of £240 per annum is paid to each Board member. Special responsibility allowances are paid to members undertaking additional roles as defined by the Board e.g. being a member of a Sub Committee or the Executive Committee. Reasonable travel and other expenses incurred on Board business can be reimbursed. Members are asked to commit approximately 1-2 days a month to the Board’s work. Full Board meetings are held three times a year in Cirencester and 1 day a year in Northleach. The Board’s Executive Committee and its Sub-Committee meetings are normally held at the Board’s offices in Northleach.
The recruitment process

The closing date for applications is **noon on 16 April**. We expect to have shortlisted by the end of April, with panel interviews in May.

It is essential that your statement of suitability gives full but concise information relevant to the appointment, clearly demonstrating how you meet each of the **essential criteria**. Please also specify for which National Park Authority and/or AONB Conservation Board you are applying.

At the Shortlist meetings the Advisory Assessment Panels will assess each application against the essential criteria and decide who to invite for final interview. Candidates will be advised by email if they are invited to interview. The panels’ composition along with interview dates is outlined in the tables below:

**Bristol Panel: Defra, Horizon House, Bristol, BS1 5AH**

<table>
<thead>
<tr>
<th>Interview dates</th>
<th>Defra Panel Chair</th>
<th>Organisation Chair</th>
<th>Independent Panel Member</th>
</tr>
</thead>
<tbody>
<tr>
<td>18 &amp; 21 May</td>
<td>Alexandra Cran-McGreehin</td>
<td>Cotswolds AONB: Liz Eyre</td>
<td>Robin Milton (Chair, Exmoor National Park Authority)</td>
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</tbody>
</table>

**London Panel: Defra, Nobel House, SW1P 3JR**

<table>
<thead>
<tr>
<th>Interview dates</th>
<th>Defra Panel Chair</th>
<th>Organisation Chair</th>
<th>Independent Panel Member</th>
</tr>
</thead>
<tbody>
<tr>
<td>29 May, 1 June &amp; 5 June</td>
<td>Marie Southgate</td>
<td>Broads Authority: Prof Jacquie Burgess&lt;br&gt;Chilterns AONB: Ian Reay&lt;br&gt;South Downs: Margaret Paren</td>
<td>Sir Harry Studholme (Chair, Forestry Commission)</td>
</tr>
</tbody>
</table>

**York Panel: Defra, Foss House, York YO1 7PX**

<table>
<thead>
<tr>
<th>Interview dates</th>
<th>Defra Panel Chair</th>
<th>Organisation Chair</th>
<th>Independent Panel Member</th>
</tr>
</thead>
<tbody>
<tr>
<td>22, 23 &amp; 30 May</td>
<td>Marie Southgate</td>
<td>North York Moors: Jim Bailey&lt;br&gt;Peak District: Lesley Roberts&lt;br&gt;Yorkshire Dales: Carl Lis</td>
<td>Sir William Worsley (Chair, National Forest Company)</td>
</tr>
</tbody>
</table>
How to apply and submit your application

To apply, please send:

• a CV of no more than two sides of A4
• a supporting statement of not more than two sides of A4, setting out how you meet the essential criteria – make sure you refer to the contents of this document
• e-mail addresses for two referees
• Diversity monitoring form
• Conflicts of interest and political activity monitoring.

If you have any questions about the appointments process please contact Andrew Morris, Public Appointments Team on 020 802 66562; publicappts@defra.gsi.gov.uk

For an informal discussion about the role please contact the NPA/AONB that you wish to apply to using the contact details below:

<table>
<thead>
<tr>
<th>Chilterns AONB</th>
<th>Cotswolds AONB</th>
<th>Broads Authority</th>
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</thead>
<tbody>
<tr>
<td>Donna Webb: 01844 355500</td>
<td>Martin Lane: 01451 862000</td>
<td>Sarah Mullaney: 01603 756063</td>
</tr>
<tr>
<td><a href="mailto:dwebb@chilternsaonb.org">dwebb@chilternsaonb.org</a></td>
<td><a href="mailto:martin.lane@cotswoldsaonb.org.uk">martin.lane@cotswoldsaonb.org.uk</a></td>
<td><a href="mailto:Sarah.Mullaney@broads-authority.gov.uk">Sarah.Mullaney@broads-authority.gov.uk</a></td>
</tr>
<tr>
<td>North York Moors NPA</td>
<td>Peak District NPA</td>
<td>South Downs NPA</td>
</tr>
<tr>
<td>Vanessa Burgess: 01439 772700</td>
<td>Jason Spencer: 01629 816344</td>
<td>Robin Parr: 01730 819207</td>
</tr>
<tr>
<td><a href="mailto:v.burgess@northyorkmoors.org.uk">v.burgess@northyorkmoors.org.uk</a></td>
<td><a href="mailto:Jason.Spencer@peakdistrict.gov.uk">Jason.Spencer@peakdistrict.gov.uk</a></td>
<td><a href="mailto:Robin.Parr@southdowns.gov.uk">Robin.Parr@southdowns.gov.uk</a></td>
</tr>
<tr>
<td>Yorkshire Dales NPA</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Julie Payne: 01969 652364</td>
<td></td>
<td></td>
</tr>
<tr>
<td><a href="mailto:Julie.Payne@yorkshiredales.org.uk">Julie.Payne@yorkshiredales.org.uk</a></td>
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</tbody>
</table>

Completed applications should be emailed to publicappts@defra.gsi.gov.uk – please quote reference: APPT01-18
Ineligibility criteria

You cannot be considered for Secretary of State appointments to a National Park Authority or the Broads Authority if you are:

- a serving Councillor of a local authority making appointments to that particular National Park Authority or the Broads Authority in the case of applications to the Broads Authority; or an employee of such a local authority;
- a serving Councillor of a parish council making appointments to the National Park Authority to which you are making an application;
- a serving employee of the National Park Authority or Broads Authority;
- a serving Member of Parliament;
- the holder of a politically restricted post in any local authority;
- a person is also disqualified from becoming or remaining a member of the Board if s/he holds any employment in a company which would be under the control of the Board.

Additionally, you cannot be considered for a public appointment if:

- you become bankrupt or make an arrangement with creditors;
- your estate has been sequestrated in Scotland or you enter into a debt arrangement programme under Part 1 of the Debt Arrangement and Attachment (Scotland) Act 2002 (asp 17) as the debtor or have, under Scots law, granted a trust deed for creditors;
- you are disqualified from acting as a company director under the Company Directors Disqualification Act 1986;
- you have been convicted of a criminal offence, the conviction not being spent for the purposes of the Rehabilitation of Offenders Act 1974 (c. 53);
- you become subject to a debt relief order or a bankruptcy restrictions order;
- you fail to declare any conflict of interest.

You cannot be considered for a Secretary of State appointment to an AONB Conservation Board if you are:

- a member of a local authority for an area wholly or partly within the AONB, or an employee of such an authority;
- a parish Councillor or chair of parish meeting for a parish wholly or partly within the AONB or an employee of such a parish;
- a serving employee of the Conservation Board to which you are making an application;
- the holder of a politically restricted post in any local authority;
- a person is also disqualified from becoming or remaining a member of the Board if s/he holds any employment in a company which would be under the control of the Board.

Additionally, you cannot be considered for a public appointment if:

- you become bankrupt or make an arrangement with creditors;
- your estate has been sequestrated in Scotland or you enter into a debt arrangement programme under Part 1 of the Debt Arrangement and Attachment (Scotland) Act 2002 (asp 17) as the debtor or have, under Scots law, granted a trust deed for creditors;
- you are disqualified from acting as a company director under the Company Directors Disqualification Act 1986;
- you have been convicted of a criminal offence, the conviction not being spent for the purposes of the Rehabilitation of Offenders Act 1974 (c. 53);
- you become subject to a debt relief order or a bankruptcy restrictions order;
- you fail to declare any conflict of interest.
The Commissioner for Public Appointments

This appointment is regulated by the Commissioner for Public Appointments, to ensure that it is made on merit after fair and open competition. More information about the role of the Commissioner and the Governance Code on Public Appointments can be seen at:

http://publicappointmentscommissioner.independent.gov.uk/


For full details of the complaints process for public appointments, please click on the following link which will take you to the Commissioner for Public Appointments website

http://publicappointmentscommissioner.independent.gov.uk/contact-us/

Alternatively please contact the Commissioner’s office on 020 7271 0831 for a printed copy.

Data protection

Defra is committed to protect your privacy and to process your personal information in a manner which meets the requirements of the Data Protection Act 1998.
Annex A – English National Park Authorities vision

By 2030 English National Parks and The Broads will be places where:

• There are thriving, living, working landscapes notable for their natural beauty and cultural heritage. They inspire visitors and local communities to live within environmental limits and to tackle climate change. The wide-range of services they provide (from clean water to sustainable food) is in good condition and valued by society.

• Sustainable development can be seen in action. The communities of the Parks take an active part in decisions about their future. They are known for having been pivotal in the transformation to a low carbon society and sustainable living. Renewable energy, sustainable agriculture, low carbon transport and travel and healthy, prosperous communities have long been the norm.

• Wildlife flourishes and habitats are maintained, restored and expanded and linked effectively to other ecological networks. Woodland cover has increased and all woodlands are sustainably managed, with the right trees in the right places. Landscapes and habitats are managed to create resilience and enable adaptation.

• Everyone can discover the rich variety of England's natural and historic environment, and have the chance to value them as places for escape, adventure, enjoyment, inspiration and reflection, and a source of national pride and identity. They will be recognised as fundamental to our prosperity and well-being.

Mission

"Government, partners and stakeholders understand, are inspired by, and value the work of National Park Authorities in England, and provide sustained support and resources to enable them to further National Park purposes and the Vision".
Annex B - Chilterns AONB vision

- Its special and unique character is conserved, cared for and cherished for future generations
- The importance of taking a landscape-wide approach to its management is accepted, which combines and understanding of its natural, historical, cultural, social and economic characteristics
- The setting of the Chilterns is valued and protected by ensuring development adjacent to the AONB also respects its national importance
- The historical and cultural environment of the Chilterns is conserved and appreciated widely
- Opportunities to expand, enhance and enjoy natural beauty are created and taken
- Local people and visitors can easily appreciate and enjoy its special qualities
- Those who live, work, visit and enjoy the areas also want to be its custodians and stewards
- The knowledge, skills and resources needed to manage the ANOB as nationally important landscape are readily available
- The potentially adverse impacts of pests, diseases and climate change are avoided or minimised
- The health and well-being of local people and visitors is enhanced by their enjoyment of the area
- The potential of a high quality natural environment to provide a high quality living environment for local communities and businesses is realised
- There is a thriving market for environmentally sustainable local produce which contributes to the viability of land management enterprises
Annex B - Chilterns AONB vision cont.

The Chilterns Conservation Board in 2018

Our vision is that

- The Chilterns and its special qualities and natural capital are being conserved and enhanced
- The Chilterns landscape is valued for its potential to benefit society especially the well-being of the 10 million who live within an hour
- Those making decisions which impact upon the Chilterns have a clear understanding of why the Chilterns AONB is important

The Chilterns Conservation Board will be an organisation of great IMPACT, with high PROFILE and with sustainable RESOURCES and effective PARTNERSHIPS to deliver our purposes

So our priorities in 2018 are to

1. Create a new AONB Management Plan which inspires everyone to act to care for the Chilterns
2. Develop and secure funding for the Central Chilterns Landscape Partnership Project and Beacons of the Past Project
3. Influence development, planning and the HS2 design process effectively
4. Successful delivery of the Chilterns Walking Festival and Chilterns Chalk Streams Project
5. Design new landscape scale, health and landowner engagement projects
Annex C - Cotswolds AONB vision

Our vision for the Cotswolds AONB by 2043 is of a:

• Distinctive, unique living landscape treasured for its diversity which is recognised by all for its wide open views, dry stone walls, intimate valleys, flower rich grasslands, ancient woodlands and distinctive Cotswold stone architecture.

• A thriving collaborative, pioneering, proactive place, sustained by the passions of residents, visitors and businesses alike where rural communities and the local economy are grounded in its special qualities.

The Cotswolds Business Plan 2018 – 2021 Development Objectives are:

• **Conserving and Enhancing:** The local design and delivery of a Cotswolds package of agri-environment and rural development support post Brexit.

• **Understanding and Enjoying:** The Cotswolds being nationally recognised as the Exploring and Walking Capital of England.

• **Growing the Rural Economy Sustainably:** Communities and businesses within and around the AONB identify and celebrate being part of a nationally designated landscape.

• **Cross Cutting & Corporate:** The exploration of the case for the Cotswolds being designated as England’s next National Park
Annex D – The seven principles of public life

Selflessness
Holders of public office should act solely in terms of the public interest.

Integrity
Holders of public office must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships.

Objectivity
Holders of public office must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias.

Accountability
Holders of public office are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this.

Openness
Holders of public office should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing.

Honesty
Holders of public office should be truthful.

Leadership
Holders of public office should exhibit these principles in their own behaviour. They should actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs.
## Annex E – Current Secretary of State Board Members

<table>
<thead>
<tr>
<th>Broads Authority</th>
<th>Chilterns AONB</th>
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<tbody>
<tr>
<td>Kelvin Allen</td>
<td>Colin Courtney</td>
<td>Andrew Clark</td>
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<tr>
<td>John Ash</td>
<td>Alison Doggett</td>
<td>Diane Crane</td>
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<tr>
<td>Louis Baugh</td>
<td>John Nicolls</td>
<td>Ann Holland</td>
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<tr>
<td>Matthew Bradbury</td>
<td>Ray Payne</td>
<td>Nicholas Holliday</td>
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<tr>
<td>Jacquie Burgess</td>
<td>Helen Tuffs</td>
<td>Peter Jones</td>
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<tr>
<td>Bill Dickson</td>
<td>Ian Waller</td>
<td>Simon King</td>
</tr>
<tr>
<td>Sir Peter Dixon</td>
<td>Elizabeth Wilson</td>
<td>George Lambrick</td>
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<tr>
<td>Bruce Keith</td>
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<td>Ed Macalister-Smith</td>
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<tr>
<td>Sarah Mukherjee</td>
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<td>Brenden McCarthy</td>
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<td>Greg Munford</td>
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<td>Mark O'Sullivan</td>
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<tr>
<td>Sarah Oswald</td>
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